



*Project Management Institute – Singapore Chapter*

**PROJECT MANAGEMENT INSTITUTE  
SINGAPORE CHAPTER  
ANNUAL REPORT**

**2012 - 2013**



*Project Management Institute – Singapore Chapter*

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## **1. Letter from the President**

Greetings from the Project Management Institute Singapore Chapter (SPMI)

This is the 13<sup>th</sup> year for the Chapter which started off as a fledgling community of Project Managers from Singapore and today has a membership of over **1912** and is growing rapidly day by day. Today, we are still the largest chapter in the Region 15 of PMI.

We thank all our members, volunteers, sponsors, REP and everyone who has helped us in our journey.

As an organization tasked with promoting project management in the region, SPMI has been involved in various activities over the years spanning social, charitable and professional development events for the benefit of our members, project management professionals and the society at large.

As we close the term, I am pleased to report that we have achieved the target that we set for ourselves in the current term. The membership has grown by 9% in this term to 1912 members (as of 22<sup>nd</sup> March 2013). We started the term with 1754 members at end of March 2012.

This year we had identified eight major areas of focus:

- **Professional Development** – bringing elite speakers from the industry to share knowledge to our members
- **Focus Group** – bringing case study based events
- **Boot Camp** – 1 day crash course for preparation of PMI examinations
- **Panel Discussion** – to share real life experiences in PM
- **Outreach** – to reach out to the Corporate World and to similar institutions and help spread PMI Standards and work out joint programs and sponsorship



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- **REP** (Registered Educational Providers of PMI) – to support them in their mission to provide education, PDU's and meaningful programs with discounts for SPMI Members wherever possible.
- **Social and Networking** – as part of our social and community responsibility, a dedicated team managed social and networking related events.
- **Regional Symposium** – to have good speakers who would share their knowledge and to enable our members to benefit from these and give them an opportunity for networking.

Some of our achievements:

1. Twenty (20) Events organized in Twelve months.
2. New programs which have launched namely, Panel Discussion, Volunteers' Information Night and Boot Camps such as PgMP and PMI-ACP received positive feedbacks from the attendees.
3. Case study contest was conducted for the first time in the SPMI chapter history. Thanks to everyone who participated and Ms. Neha Tripathi, chairperson of organizing committee and the evaluation committee for conducting the contest successfully.
4. We held our 8<sup>th</sup> Regional Symposium on the 4<sup>th</sup> and 5<sup>th</sup> October 2012 with the Theme: "**PMI Singapore Regional Symposium 2012**". The Symposium had a record attendance of 850 attendees with prominent speakers from across the Globe. There were speakers from places as diverse and far away as Australia, Canada, England, India, Indonesia, Malaysia, New Zealand, Singapore and USA.
5. We held our membership night gala dinner for our members networking and relaxation. We had more than 200 registrants. We thank you for your support.



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6. We held a social outing at the Red Cross Home for the disabled residence. We had Emcee Alex Tan brought in his songs and was followed by lunch, distribution of mandarin oranges and red packet of SGD 20.
7. Mr. Cyril Quah, Mr. Rama Prasad Mamidi and Mr. See Chim Hock were awarded the PMI Singapore Chapter President's Award for their extraordinary contribution to the Chapter at the Annual Members' Night.
8. Ms. Jasmine Tan, Mr. Ramesh Rajangam, Mr. Seow Aik Hoe were awarded for the PMI Singapore Chapter Extra Mile Award for their outstanding support to the Chapter at the Annual Members' Night.
9. Mr. Balaji Sridharan, Mr. Chaitanya Gorrepati, Mr. Ganesh Ramanathan, Mr. Gerald Goh, Mr. Jared Dandridge, Mr. Michael DiDonato, Ms. Mugdhaa Dhobley, Ms. Namrata Saini, Ms. Neha Tripathi, Mr. Nithin K. Bomirasipeta, Mr. Pradeep Mulky, Mr. Praveen Dayal, Mr. Ramesh Swaminathan, and Mr. Srinivas Jonala were awarded for the PMI Singapore Chapter Volunteer Award for their time and dedication to the Chapter at the Annual Members' Night.
10. Separate Governance function is also created to create more openness and transparency. The Chapter financial books are audited by external auditors – the first time of the Chapter's history.
11. The Board has discussed the new changes to the constitution for last 5 months. I would like to thank to the entire Board and PMI Asia Pacific team for their time and efforts.
12. For the first time in the Chapter's history, we have also secured Mr. Mark Langley, CEO and President of PMI to visit our Chapter and secured necessary financial support and keynote address for our annual symposium.



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13. The Chapter was taken to the grassroots level through newspaper publication “Lianhe Zaobao” to create further awareness and to bring benefits to the community at large.
14. We have unprecedentedly lead a delegation of the Board to the North America PMI Leadership Meeting held in Vancouver, Canada, November 2012 to meet with global leaders to share and learn the best practices in Governance and Growth.
15. Project Management Institute honors our immediate past President, Mr. Alex Siow with 2012 PMI Chapter Award for Leadership Recognition of Excellence. The PMI Chapter Award for Leadership Recognition of Excellence pays tribute to the vision and dedication a community leader must have to effectively guide and advance their community and to further PMI’s envisioned goal to help organizations, worldwide, embrace project management and attribute their success to it. Mr. Siow was specifically recognized for the 900% membership growth PMI Singapore Chapter saw under his leadership, as well as his advocacy in activities such as professional and social events for the members.
16. We are building strategic relationships with Barclays, Boeing, Credit-Suisse, Microsoft, MSD and other organizations.
17. We are also reaching out to industry at large via ASAE (American Society of Association Executives) communication.
18. We have also provided the sponsorship of Diploma Prizes for students of the Republic Polytechnic.
19. We continued our fortnightly event updates and monthly e-Newsletter with informative articles, FAQs, event details and round up of important news from the region. As committed to you, we attempted to restrict our e-mails to you to a maximum of three in a week.



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These are just a few of the many accomplishments we've made in the current term. As committed, we focused more on partnering with companies, student outreach and community relations, and with REPs. The Executive Committee is committed to providing the leadership, guidance and support to bring the PMI Singapore Chapter to the forefront of providing value to membership and advancing the project management profession.

This term has been very meaningful for the Singapore Chapter as we focus and work towards our mission and vision to advance the profession of project management.

I am very proud of our executive committee members and volunteers for all of their accomplishments. I take this opportunity to thank the membership for their overwhelming support to make this term a great success for the PM Community in Singapore and to the Chapter. It is your overwhelming support and active involvement that keeps us going in this volunteer service.

I would like to thank to PMI Asia Pacific Service Center for their continued excellent support.

I would like to give special thanks to ie IDEAS who have provided excellent Secretarial support throughout the term and have put in extra effort whenever we were in need.

I would like to give special thanks to SB Tan & Co who have been diligently keeping our accounts and have guided us in financial matters.

I would like to give special thanks to Raffles PAC who have assisted us with the auditing of our book keepings.

I would also like to thank to Mr. Amolat Singh, Legal Advisor, for his continued advice.



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Thanks are due to Dr. Shaligram Pokharel who was the Region 15 mentor, for giving us guidance whenever we needed it.

I would like to thank Mr. Alex Siow, immediate past President for the guidance.

We look forward to more high quality programs and achieving greater heights in the new term.

Sincerely,

**Umesh Ursekar**  
**President**  
**Project Management Institute Singapore Chapter**

## **2. Board of Directors**



**Umesh URSEKAR**  
President



**Seng Chong TAN**  
Vice President



**Chim Hock SEE**  
Vice President



**Rama MAMIDI**  
Secretary



**Roland K K TAN**  
Asst Secretary



**Jasmine TAN**  
Treasurer



**Neha TRIPATHI**  
Asst Treasurer

## **2.1 Elected Board Members**



**Cyril QUAH**



**Ganesh RAMANATHAN**



**Gerald GOH**



**Jose Mari RUBI-CRUZ**



**Namrata SAINI**



**Nithin K. BOMIRASIPETA**



**Ramesh RAJANGAM**



**Srinivas JONALA**



**Tim GORTER**

## **2.2 Auditors**



**Praveen DAYAL**



**Jared DANDRIDGE**

### **3. Professional Development Programs**

We organized six Professional Development Programmes that attracted as many SPMI members and non-members to these events. The Team that brought this to you comprised of Mr. Ganesh Ramanathan and Mr. Gerald Goh. I would like to thank them for their contributions in organizing the events. I would like to thank all the speakers mentioned below who took time and energy to speak at our events.

The events organized this term were:

1. *Olympics, Cavemen and the Crazy Psychology of Leading Change*  
Speaker: Mr. Tim Wade
  
2. *Soft Skills for Hard Hats Registration*  
Speaker: Mr. Bob Mittelsdorf
  
3. *Agile: Still the Magic Bullet or do you Need a Blended Solution?*  
Speaker: Mr. Paul Hutton
  
4. *Integral Leadership*  
Speaker: Mr. Jonathan Matheny
  
5. *Driving up Project Management Capability within a Global Organization*  
Speaker: Mr. Jeremy Sutton
  
6. *PMI Project Management Body of Knowledge – 5th Edition*  
Speaker: Mr. Md Rashid K S Moorthy

## **4. Focus Group Programs and Boot Camps**

We organized three Focus Group Programmes, exclusively for SPMI Members, attracted many SPMI members to these events. There were also three Boot Camps organized – PMP, PgMP and PMI-ACP. The Team that brought this to you comprised of Ms. Namrata Saini, Ms. Neha Tripathi and Mr. Srinivas Jonala. I would like to thank them for their contributions in organizing the events. I would like to thank all the speakers mentioned below who took time and energy to speak at our events.

The events organized this term were:

1. *Case Study: Overpromoted and Over His Head*  
Speaker: Ms. Irina Miu
  
2. *Case Study: JetBlue Airways - A New Beginning*  
Speaker: Mr. Ian Ng
  
3. *Case Study: When Key Employee Clash*  
Speaker: Mr. K T Low
  
4. *1 Day PgMP Boot Camp*  
Speaker: Mr. Chan Jen Jee
  
5. *1 Day PMP Boot Camp*  
Speaker: Ms. Lavanya Arul
  
6. *1 Day PMI-ACP Boot Camp*  
Speaker: Mr. Jaiveer Singh and Mr. Ray Huang

## **5. Panel Discussion Programs**

We organized two Panel Discussion Programmes, with real life experiences shared across the PM industries. The Team that brought this to you comprised of Mr. Ramesh Rajangam and Mr. Rama Mamidi. I would like to thank them for their contributions in organizing the events. I would like to thank all the presenters mentioned below who took time and energy to speak at our events.

1. *Panel Discussion: Having Troubles in Your Project - Meet the Trouble-Shooters*

Panelists: Mr. Sandeep Kothari & Ms. Emi Olsson

2. *Leadership and Decision Making*

Panelists: Mr. Bhakthavatchalam Balaji & Mr. Ben Fox

Facilitator: Mr. Sreeni Katta

## **6. Registered Education Providers (REPs)**

We held a breakfast - meeting with the REPs in Singapore. The intent was to see how we could work together with them to add value to our members and to provide better learning opportunities. The Team that brought this to you comprised of Mr. Gerald Goh and Mr. Ramesh Rajangam. I would like to thank them for their contributions in co-ordinating with the REPs.

Some REPs extended special discounts to SPMI members on their courses.

Sponsorships were received from some REPs on events which we have conducted. We have repeated some here to show the extent of the co-operation between SPMI and the REPs.

The following were the events:

1. *Agile: Still the Magic Bullet or do you Need a Blended Solution?*  
Speaker and venue sponsorship from ESI International
2. *1 Day PMP Boot Camp*  
Venue sponsorship from Ngee Ann-Adelaide Education Centre
3. *Case Study: When Key Employee Clash*  
Venue sponsorship from Ngee Ann-Adelaide Education Centre
4. *PMI Project Management Body of Knowledge – 5th Edition*  
Speaker sponsorship from Knowledge Method



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## **7. Social and Networking Programs**

We organized three social and networking related Programmes, exclusively for SPMI Members. The Team that brought this to you comprised of Mr. Jared Dandridge and Mr. Srinivas Jonala. I would like to thank them for their contributions in organizing the events. I would like to thank all the speakers mentioned below who took time and energy to speak at our events.

The events organized this term were:

1. *Eat Your Way to Success*  
Speaker: Ms. Sigrid Grobys
  
2. Visit to the Red Cross Home for Disabled
  
3. PMI Singapore Chapter Annual Members' Night 2013



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## **8. Regional Symposium**

We organized our 8<sup>th</sup> Regional Symposium on 4<sup>th</sup> and 5<sup>th</sup> October 2012 at Marina Bay Sands Convention Centre.

It was a truly multinational cast of speakers giving the attendees the benefit of their knowledge and experience Sponsors for the Event.

We had speakers from places as diverse and far away as Australia, Canada, England, Holland, India, Indonesia, Malaysia, New Zealand, Peru, Philippines, Qatar, Singapore, South Africa, Sweden, Taiwan, and USA, this symposium has attracted 850 participants from around the regions.

We had 10 booths and 30 speakers covering three tracks over the two days.

We had Mr. Mark Langley, President and CEO of PMI, as our keynote speaker.

Good news to share with all of you is that the PMI Singapore Regional Symposium had been continuously supported by PMI HQ as a supported event and SPMI would continue be getting support from PMI HQ for our future Symposiums.

We look forward to your continuous support for the coming symposium and events. Please come forward to volunteer yourself to assist the Chapter and very importantly is to show your support by signing up for the Symposium 2013 as the registration is now open! Your participation and feedbacks will enable the chapter to improve the quality of the events, and to serve you better!

PMI Singapore Chapter would like to thank the Sponsors, namely: Curtin University, Microsoft, APMG International, COMAT, ESI International, FrontRange, IIL Asia, ISS-NUS Lucid IT, Ngee Ann-Adelaide Education Centre.

I would also like to thank Mr. Tim Gorter, Mr. Nithin K. Bomirasipeta, Mr. Cyril Quah, Mr. Roland Tan, Mr. Rama Mamidi, Mr. Chim Hock See, Mr. Seng Chong Tan, Ms. Jasmine Tan, Mr. Jose Mari Rubi-Cruz, Mr. Ramesh Rajangam, Mr. Seow Aik Hoe, Ms. Neha Tripathi, Ms. Namrata Saini and of course, you might have seen the whole Executive Committee team and volunteers at hand to provide all the help to the event.



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## **9. Governance Function**

This year we have created a new governance function, led by Mr. See Chim Hock. First time in the chapter history, our financial books for Year 2011 and 2012 have been audited by the external auditor. New financial processes have been implemented. I would like to thank you to Mr. See Chim Hock and Ms. Jasmine Tan for their tireless efforts.



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## **10. Financial Report**

PMI Singapore Chapter is in a sound financial position with SGD 574,549 - as total reserve as at 31<sup>st</sup> December 2012-. This is due to major contribution from Symposium and Symposium sponsorship, and contribution from Professional Events, and increase in membership and advertisement. The audited Statement of Financial Position and Statement of Cash Flows are presented in Appendix 1 and Appendix 2 respectively. All values used in the statements are represented in Singapore dollars.

This year the Finance Function has proposed the Finance Reserve which is put forth for your Approval.

### **Exception Reporting**

During the course of the year, we spent SGD 43,853.45 for balance payment of Symposium expense due to Marina Bay Sands Private Limited.

Clause No 12.4 of our constitution states that "for any expenditure in excess of \$30,000 per month, Executive Committee shall get an approval from a subsequent General Meeting". As required by the Constitution, I would like to request for your approval in this case. If there are questions, please let us know.

### **Balance Sheet and Conclusions**

The net worth position of the Chapter is strong with SGD total current assets and no liabilities. The increased net worth will enable the Chapter to improve the services offered to members.

Special thanks to Ms. Jasmine Tan, Treasurer and Ms. Neha Tripathi, Assistant Treasurer for smooth handling of this huge volume of payment transactions and ensuring timely payment to our suppliers.

## **11. Membership**

As the Singapore Chapter matures, we are also growing from strength to strength. As we close the term, I am pleased to report that we have achieved every target that we set for ourselves in the current term. As a result, the membership has grown by 9% in this term to 1912 members (as of 22 March 2013). We started the term with 1754.

This increase in membership was collectively achieved by the team by focusing on creating more value for the members by increasing the number and diversity of events made available for the members. Some of the initiatives and activities to drive membership rates that were initiated last term have been continued onto the current term are:

- ❖ Fees for members to attend the chapter events were kept lower than for non-members thus translating in significant savings over the past year for new members
- ❖ Students and aspiring PMPs were encouraged to join through the development of additional targeted programs that would welcome them to the chapter thus increasing the chapter's membership and diversity

We are confident that as the value proposition for our members continues to improve so will the overall membership numbers. The leadership team is clear that it is not only important to get new members but that it is equally important to retain and nourish the existing membership. We look forward to yet improving the value proposition for our membership and more exciting times ahead.



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## **12. Sponsorship**

The members of the Board of the PMI Singapore chapter would like to acknowledge the wonderful support received through the year from the following organisations

- COMAT
- Curtin University
- Credit Suisse
- ERC Institute
- ESI International
- IIL Asia
- ISS-NUS Lucid IT
- Knowledge Method
- Microsoft
- NAAEC, Ngee Ann-Adelaide Education Centre
- Republic Polytechnic, Supply Chain Management
- SAA Global Education

Their active support is greatly appreciated and without which the activities of the Chapter would be severely restricted. On behalf of all of the chapter's members, we say THANK YOU.



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## **13. Students Function**

We sponsored a Gold Medal Award to School of Engineering, Republic Polytechnic. This will be awarded to students with good academic results.



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## **14. Volunteer Contribution**

The PMI Singapore Chapter relies on the dedication and passion of volunteers to offer members excellent programs and opportunities to expand their professional network. Several volunteers have contributed their time to support the operations of chapter programming and services. Over 20 members of the Chapter served in non-elected roles, supporting the operations of chapter programs and services. The chapter would like to recognize and applaud the efforts of these volunteers as they work to promote the profession of project management.

Twelve (12) students from Republic Polytechnic (School of Engineering) The Logistics and Supply Chain Management Society (LSCMS) IG and the Operations-Project-Skills (Ops) IG helped out on both days at PMI Singapore Regional Symposium 2012. The students are namely Liu Yu, Shajahan Bin Sainor, Chew Woon Sin, Ng Wai Hong, Ho Zhi Wei, Chen Lin Ling, Liu Lu, Reuben Lim Henqi, Yasser Niro, Liang Junhao, Lim Jialing and Pow Liang Wei.



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## **15. Communication**

We continued the Newsletter that was launched to provide members with informative articles, FAQs, event synopsis and round up of important news from the region. Additionally we are providing a channel for REPs and other PMI affiliated companies to advertise their products and service offerings through the Newsletter so that our members can get first hand information and avail the discounts.

As committed, we have restricted the news letters to three per week. We trust you are receiving adequate information about our activities.



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## **16. Event Management and Management of Accounts**

We have engaged ie IDEAS for event management and secretarial work. This has helped us to look at end to end event management covering event announcement and management, facilities, online registration and payment. I would like to thank ie IDEAS for the good support that they are providing to our operations and helping our members.

We also engaged SB Tan & Co to provide accounting services to us. The Chapter has grown and such professional accounting is now a minimum requirement. I would like to thank SB Tan & Co for the support they have provided to our operations.

## Appendix-1: Statement of Financial Position

### PROJECT MANAGEMENT INSTITUTE SINGAPORE CHAPTER

#### STATEMENT OF FINANCIAL POSITION

As at 31 December 2012

(Expressed in Singapore Dollars)

	Note	2012 \$	2011 \$
<b>EQUITY</b>			
Accumulated Surplus		<u>574,549</u>	<u>439,465</u>
Represented by:			
<b>NON-CURRENT ASSETS</b>			
Plant and Equipment	4	2,535	4,022
<b>CURRENT ASSETS</b>			
Trade Receivables	5	-	22,561
Other Current Assets	6	1,390	8,813
Fixed Deposits	7	470,000	323,667
Cash and Bank Balances	8	116,348	111,439
		<u>587,738</u>	<u>466,480</u>
<b>CURRENT LIABILITIES</b>			
Other Payables and Liabilities	9	13,137	9,321
Provision for Income Tax	15	2,587	21,716
		<u>15,724</u>	<u>31,037</u>
Net Current Assets		<u>572,014</u>	<u>435,443</u>
		<u>574,549</u>	<u>439,465</u>

**PROJECT MANAGEMENT INSTITUTE SINGAPORE CHAPTER**

**STATEMENT OF INCOME AND EXPENDITURE**

*For the financial year ended 31 December 2012*

*(Expressed in Singapore Dollars)*

	<u>Note</u>	<u>2012</u> \$	<u>2011</u> \$
Revenue	10	589,132	538,756
Interest Income	11	282	260
Other Income	12	35	12,228
Administrative Expenses		(65,641)	(47,862)
Other Operating Expenses	13	(395,488)	(338,105)
<b>Surplus before tax</b>	14	<u>128,320</u>	<u>165,277</u>
Income tax expenses	15	6,764	(25,125)
<b>Surplus for the year</b>		<u><u>135,084</u></u>	<u><u>140,152</u></u>

**PROJECT MANAGEMENT INSTITUTE SINGAPORE CHAPTER**

**STATEMENT OF CHANGES IN FUNDS**

*For the financial year ended 31 December 2012*

*(Expressed in Singapore Dollars)*

	<u>Accumulated Surplus</u> \$
Balance as at 01 January 2011 (Unaudited)	299,313
Total surplus for the year	<u>140,152</u>
Balance as at 31 December 2011	439,465
Total surplus for the year	<u>135,084</u>
Balance as at 31 December 2012	<u><u>574,549</u></u>

## Appendix-2: Statement of Cash Flows

31<sup>st</sup> December 2012

### PROJECT MANAGEMENT INSTITUTE SINGAPORE CHAPTER

#### STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2012

(Expressed in Singapore Dollars)

	<u>2012</u>	<u>2011</u>
	\$	\$
<b>Cash Flows from Operating activities</b>		
Surplus before tax for the year	128,320	165,277
<u>Adjustments for:</u>		
Depreciation	1,487	437
Interest Income	(282)	(260)
<b>Operating cash flows before movements in working capital</b>	<u>129,525</u>	<u>165,454</u>
<b>Movements in Working Capital</b>		
Trade Receivables	22,561	(8,617)
Other Current Assets	7,423	(6,113)
Other Payables and Liabilities	3,816	5,209
Cash generated from operations	<u>163,325</u>	<u>155,933</u>
Income taxes paid	(12,365)	(3,409)
<b>Net cash generated from operating activities</b>	<u>150,960</u>	<u>152,524</u>
<b>Cash Flows from Investing activities</b>		
Purchase of Plant and Equipment	-	(4,459)
<b>Net cash used in investing activities</b>	<u>-</u>	<u>(4,459)</u>
<b>Cash Flows from Financing activities</b>		
Interest Received	282	260
<b>Net cash generated from financing activities</b>	<u>282</u>	<u>260</u>
<b>Net increase in cash and cash equivalents</b>	151,242	148,325
Cash and cash equivalents at the beginning of year	<u>435,106</u>	<u>286,781</u>
<b>Cash and cash equivalents at the end of year (note 8)</b>	<u><u>586,348</u></u>	<u><u>435,106</u></u>

## Appendix-3: List of Events

Date	Event Type	PDU's	Event	Venue	Number of Participants
29 May '12	SE	0	Eat Your Way To Success	SMU	17
13 Jun '12	REP	0	REP Meeting Session	Singapore Recreation Club	12
19 Jun '12	FG	2	Case Study: Overpromoted and Over His Head	SMU	65
04 Jul '12	PDisc	2	Panel Discussion: Having Troubles in Your Project - Meet the Trouble-Shooters	SMU	41
11 Jul '12	PD	2	Olympics, Cavemen and the Crazy Psychology of Leading Change	Paya Lebar SingPost Auditorium	98
28 Jul '12	FG	5	1 Day PgMP Boot Camp	ParkRoyal on Kitchener Road	26
30 Aug '12	PD	2	Soft Skills for Hard Hats	SMU	82
25 Sep '12	FG	2	JetBlue Airways: A New Beginning	SMU	37
4 & 5 Oct '12	SYM	15	PMI Singapore Regional Symposium 2012	MBS Convention Centre	846
21 Nov '12	PDisc	2	Leadership and Decision Making	SMU	31
06 Dec '12	PD	2	Agile: Still the Magic Bullet or do you Need a Blended Solution?	NeXus Auditorium	71
17 Jan '13	PD	2	Integral Leadership	SAA Global Education	83
19 Jan '13	SE	0	Visit to the Red Cross Home for Disabled	Red Cross Home for the Disabled	8

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Date	Event Type	PDU's	Event	Venue	Number of Participants
01 Feb '13	SE	0	Annual Members' Night 2013	M Hotel Singapore	223
21 Feb '13	SE	0	PMI Singapore Chapter Volunteer Information Session	SMU	45
28 Feb '13	PD	2	Driving up Project Management Capability within a Global Organization	Paya Lebar SingPost Auditorium	81
02 Mar '13	FG	7	1 Day PMP Boot Camp	NAAEC	29
12 Mar '13	FG	2	Case Study: When Key Employee Clash	NAAEC	50
14 Mar '13	PD	2	PMI Project Management Body of Knowledge – 5th Edition	Paya Lebar SingPost Auditorium	63
23 Mar '13	FG	7	1 Day PMI-ACP Boot Camp	ParkRoyal on Kitchener Road	32

**Legend:**

FG – Focus Group / Boot Camps  
 PD – Professional Development  
 PDisc – Panel Discussion  
 REP – Registered Education Provider

SE – Social / Networking  
 SYM – Symposium  
 MBS – Marina Bay Sands  
 NAAEC – Ngee Ann-Adelaide Education Centre

\* \* \* End of Report \* \* \*