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Dr. Chan has 25 years of senior management experience spanning from precision engineering turnkey solutions in computer integrated manufacturing to international management consulting and organizational development services.

He has been a regular speaker in PMI-Singapore Conferences (2007, 2010, 2012, 2013) and the most recent one in Indonesia on 19 October 2016. Currently, he has three roles, i.e. as an educator teaching strategic project management at MSc level, master trainer for PMP and project leadership for middle to senior management, certified practice management consultant at Fellowship level to MNEs & SMEs on converting strategy into portfolio of prioritized programs and projects for success execution, the balanced 10% of his time is spent in writing articles and books. The latest books are “6As of Technopreneurship” & “Only The Wholistic Survive” all advocating that strategic project management is crucial to measuring a company’s execution capability in the successful implementation of strategy.

Synopsis:

Action Learning Experience in Strategic Project Management: case analysis of three leading MNEs

The presentation trace the evolution of project management over 50 years from PM1.0 to PM3.0 and beyond 2020 will be PM4.0. Strategic project management can mean different thing to different organization in the real world. The body of knowledge in strategic management is aplenty. But for strategic project management (SPM) is not common knowledge.

The speaker attempt to apply action learning, learning by doing to bridge the theory and practice of SPM. The lessons learnt using the action learning equation (Chan & Eko, 2016) is applied to three leading world-class companies to capture the paramount importance of SPM to cope with the VUCA (volatility, uncertainty, complexity, ambiguity) world of transforming strategy into prioritized portfolio of programs and projects making project management and project leadership indispensable for business results.

The take home value is the framework for SPM, the change management processes coupled to the five process groups of managing a project and rethinking in how to manage stakeholders’ expectations to focus on a coherent strategy. In one case example, it is imperative to change the roles and responsibilities of a PMO to be an OSM (Office of Strategy Management for SPM).